

ENRICHING INCUBATION HUBS WORKSHOP FOR INCUBATORS

18 JUNE 2021 3PM – 5PM

KARNATAKA INNOVATION & TECHNOLOGY SOCIETY
DEPARTMENT OF ELECTRONICS, IT & BT
GOVERNMENT OF KARNATAKA

Contents

Workshop Brief:	2
Workshop Agenda:	2
Workshop Overview:	
Workshop Outcome:	
Role of Startup Karnataka:	
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Snapshots from the Workshop:	
List of Participants:	8

Workshop Brief:

Workshop Name:	Enriching Incubation Hubs – Workshop for all the state funded incubators	
Speaker(s) Details:	Mr. K S Viswanathan, Vice President (Industry Initiatives) NASSCOM	
	Mr. Ashok G, CEO and Co-Founder at Startup 360	
Date:	18 th June 2021	
Venue:	Virtual Platform	
Duration of Event:	3.00 PM – 5.00 PM (2 Hrs.)	
No. of Participants:	112	

Workshop Agenda:

The Department of Electronics, IT & BT, Government of Karnataka in association with Karnataka Digital Economy Mission, organized a "Workshop: Enriching Incubation Hubs (EnrIcH)" for state sponsored incubators. The workshop was intended to strengthen the existing incubation ecosystem in the state.

TIME	TOPIC
3.00 PM – 3.05 PM	Opening Remarks - Enriching Incubation Hubs (EnrIcH)
3.05 PM – 4.00 PM	Business Incubator Models
4.00 PM – 4.55 PM	Implementing a Mentoring Program
4.55 PM – 5.00 PM	Concluding remarks & vote of thanks

Workshop Overview:

Objective:

The Department of Electronics, IT & BT, Government of Karnataka in association with Karnataka Digital Economy Mission, organized a "Workshop: Enriching Incubation Hubs (EnrIcH)" for state sponsored incubators. The workshop was intended to strengthen the existing incubation ecosystem in the state. The key objectives of the session are:

- Share knowledge and perspectives between incubators
- Inculcate thinking of holistic ecosystem approach into incubator
- Orient incubator into the ground realities and different models of incubators
- Build partnerships among incubators and entrepreneurs

Opening Remarks:

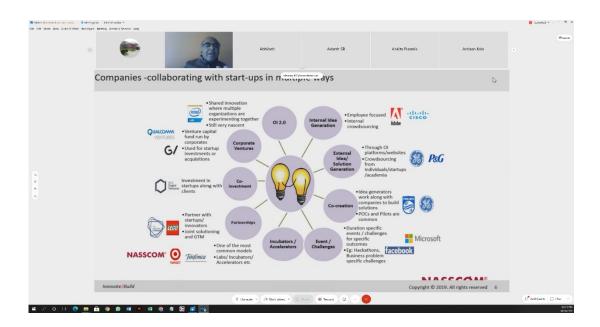
The workshop began with the welcome address by Dr. E.V. Ramana Reddy, IAS, Additional Chief Secretary, Department of IT, BT & ST, Government of Karnataka, who is also the Nodal officer for Startups in the State. Dr. E.V. Ramana Reddy apprised the audience on how the state of Karnataka has always cherished its leadership position, both on the domestic as well as on the global map of Entrepreneurship and Innovation and is taking several initiatives to continue to be a leader. India's landlocked southern city of Bengaluru has emerged as the country's technology capital. Dr. E.V. Ramana Reddy also provided a brief synopsis of the support provided by Karnataka for strengthening the Startup ecosystem. Dr. E.V. Ramana Reddy encouraged the participants to make the most out of the workshop by understanding the role of Startups and their contribution in building a self-reliant India.



Session 1: 'Business Incubator Models' by Mr. K S Viswanathan, Vice President (Industry Initiatives) NASSCOM

This session began with providing overview of the session and explained the importance of collaboration with startups. Incubators have a strong network of influential people who can connect startups/ventures with established businesses and individuals. They provide access to higher education resources. Incubators can tap into their networks of experienced entrepreneurs and retired executives. The speaker also explained various incubation engagement models in details. The 5 incubation engagement models and their support system were discussed in detail. The brief has been captured below:

- 1. Physical incubation: Warehouse facility with capacity eco system supports mentoring
- 2. Virtual incubation: Ecosystem support, Deeptech support, mentoring
- 3. Innovation scale up: Scale up innovation with right platforms, tools and operating model
- 4. Open innovation as-a-service: Run a structured innovation Program leveraging startup ecosystem
- 5. Co create programs: CoE structure to support Co creation of solutions for identified use cases



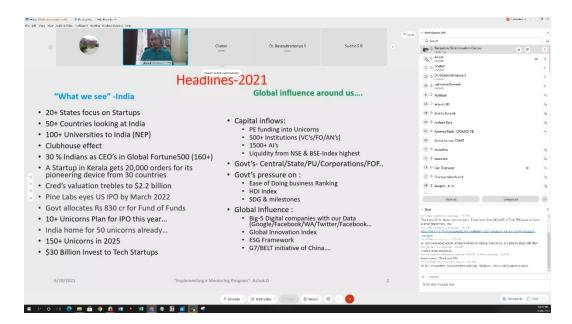
The speaker also shared Nasscom experience in handling startups and how the startups are adopting the change. In the session, the growing relevance on virtual incubation and the challenges faced by physical incubators were also discussed in detail. The speaker also covered how the industry or large companies are collaborating with the startups. The session was followed by question and answers where the participants form various incubators posed their questions and discussed the challenges faced by them.

Session 2: Implementing a Mentoring Program by Mr. Ashok G, CEO and Co-Founder at Startup 360

The session began by providing the overview of incubator's market as on 2021. The speaker further set the context of the relevance of mentoring program in incubators. The speaker brought the dimensions of implementing a mentorship program by detailing out on 'what can work' under mentoring system. The speaker brought out the Indian context on the startup ecosystem and the latest trends impacting the startups. The global influence on our startup ecosystem was elaborated by giving the indication on capital inflows, government pressure on ease of doing business, HDI index, SDG & milestones. He also briefed the global influence of Big 5 (Google/facebook/WA/Twitter/Amazon) data companies.

The entire session was kept in an interactive way for the benefit of attendees. The key pointers discussed and brainstormed among the incubators are:

- Program designing
- Co-creation: Partners & Collaborations- Corporate/VCs/Global Connects/Best Practices
- Access to market & intelligence
- **Ex-founders, domain specialists' entrepreneurs & investors as mentors**
- ♣ Paid Mentorships Skin in the game
- Quality of Mentorships
- Customized solutions
- Energy/consistency/outcome focused
- Quality of leadership & internal teams (Energy, Knowledge, experience)
- Investor readiness, mindset capabilities, corporate connects
- Sustainable revenue & cashflow model of incubator
- Shift to Innovation & Enterprise.



Concluding Remarks:

The session was concluded by Mr. Sanjeev Gupta, CEO, KDEM. He summarized the workshop and stressed the need for creating a communication platform that can foster partnerships among incubators.

Workshop Outcome:

The Enrich workshop encouraged the Incubators and officials present in understanding the incubator ecosystem. The learning for overall session is briefed below:-

- Selecting Entrepreneurs: Initial selection needs to be robust to mitigate dropout rates.
- Mentorship: To help overcome the startup and scale up barriers, incubators provide a mix
 of practitioner and theoretical resources. However, the typical incubators have dedicated
 team members for an incubatee to develop in-depth understanding of the enterprise and
 facilitate the right set of mentors, practitioner incubators play a pivotal role in sharing their
 experiences and helping to overcome familiar barriers. Also motivational support plays a
 major role of an incubator.
- Evaluating Incubator Models: Incubators are varied in their structure and models and rightly so as contextual challenges are varied. Thus, it would be hard to find an "ideal incubator model".
- Holistic Approach: Incubation support that encompasses a spectrum of issues facing enterprises ranging from operationalizing the business to policy support that can create a conducive ecosystem.
- Facilitating Investments: In the initial phase, incubators must facilitate financing through debt, guarantees, etc., for working capital needs followed by mediation for investments at the startup phase.
- Session also remarked that often times the incubates lack knowledge of how & when to
 use equity and grant funding and the support extended by incubators must extend to
 educating the enterprises in utilizing the funds efficiently.

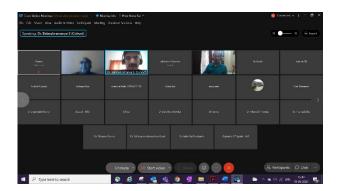
Role of Startup Karnataka:

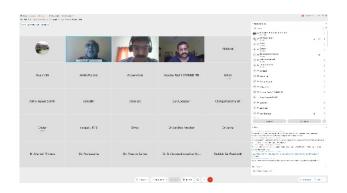
Department of Electronics, IT, BT being the Nodal Department for Startups in the State have played a key role in designing, coordinating and hosting the sensitization workshop in collaboration Karnataka Digital Economy Mission(KDEM), who supported in planning and implementing the workshop.

Snapshots from the Workshop:



















Enriching Incubation Hubs (EnricH)





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